

**Aim 1: Grow the city's economy**

**23 November version**

**Lead executive members:** Cllr. Peter Millea, Cllr. Gary Millar

**Lead executive director - John Kelly**

**Budget:** £67.3m

Priority	Key actions for 2009/10 to advance priority	Proposed completion date	Performance measure	LAA PI	2008/09 out-turn	Outcome target			Referenced key strategic plans and principal delivery plans
						09/10	10/11	11/12	
Increase business density and gross value added (GVA) beyond national levels for city regions to deliver an environment which provides opportunity, employment and well-being for our citizens, business and investors	<ul style="list-style-type: none"> <li>Agree the draft Liverpool Vision 2010/11 business plan</li> <li>Attract and grow new knowledge based businesses in the city and maintain 75% occupancy of the Science Park phase 1A</li> <li>Attract and grow new knowledge based businesses in the city and secure a 25% occupancy rate of the second science park building by March 2010 and 75% by March 2012.</li> <li>Establish the new Business Improvement District (BID) team and its business plan</li> <li>Agree the revised asset management plan (AMP) and identify the investment and divestment potential of council assets to deliver corporate priorities</li> <li>Support small business through the delivery of the working neighbourhood fund enterprise programme and community safety security grants programme.</li> <li>Promote Liverpool as a safe city to invest in, visit and live in - particularly the city centre evening economy.</li> <li>Deliver a new city centre management and enforcement regime</li> <li>Evaluate the Stepclever programme</li> </ul>	Mar-10	PBM0034 - increase in the percentage of jobs in knowledge economy sectors	No	27.30%	26%	26.1%	26.2%	Liverpool Vision business plan
		Mar-10	NI 175e - Access to services and facilities by public transport walking and cycling - eastern approaches - percentage of all individuals at risk within 20 minutes of nearest strategic area	Yes	66%	69%	70%	70%	Procurement strategy
		Mar-10		NI 172- Percentage of small businesses in an the area showing employment growth  PBM0031 – total GVA (gross value added)  PBM0032 – GVA per capita  PBM0030b - number of jobs safeguarded from investment	No	13.61%	TBC by the Dept. for Business, Enterprise and Regulatory Reform (BERR)		
		May-09	No		£7.6bn	£8.5bn (2009 data released in Dec 2011)	£8.2bn (2010 data released in Dec 2012)	£7.9bn (2011 data released in Dec 2013)	
		Feb-10	No		£17,489	£19,914 (2009 data released in Dec 2011)	£20,930 (2010 data released in Dec 2012)	£20,000 (2011 data released in Dec 2013)	
		Mar-10	No		139	767	530	500	
		Jul-09							
		Dec-10							
Make Liverpool a first choice for investment and growth by working with the private, not for profit and public sectors quickly and effectively with an emphasis on quality of infrastructure	<ul style="list-style-type: none"> <li>Deliver the housing growth point programme phase 1, working closely with key partners</li> <li>Refresh the CCTV contract and expansion programme across the city in line with emerging investment and growth areas.</li> <li>Support and develop the Alder Hey regional health centre:                             <ul style="list-style-type: none"> <li>(i) Government sign-off to the Trust</li> <li>(ii) Private finance initiative (PFI) tender</li> </ul> </li> <li>Improve the quality of the city's gateway environment:                             <ul style="list-style-type: none"> <li>(i) Speke</li> <li>(ii) Scotland Road/Kirkdale Road</li> </ul> </li> <li>Review the Garden Festival site - feasibility in regard to planning conditions, European regional development fund (ERDF) extra resource, the landscape management plan and the gas management plan.</li> <li>Implement the Edge Lane compulsory purchase order (CPO) decision</li> </ul>	Apr-09	PBM0030a - number of new jobs created from investment	No	1,097	2,500	1,680	1,200	Liverpool's local development framework
		May-09	NI 171 - new business registration rate	Yes	51.4	42.6 per 10,000 population (2009)	44 per 10,000 population (2010)	TBC	Liverpool Vision business plan
		End May-09	NI 175a - Access to services and facilities by public transport walking and cycling - nearest - percentage of all individuals at risk within 20 minutes of nearest strategic area	Yes	85%	65%	66%	66%	Local transport plan
		End Feb-10		Yes	56%	42%	43%	43%	
		End Sep-09							
End Mar-10									
End Sep-09									
Apr-09									

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	Order (CPO) decision	Mar-10	NI 175c - Access to services and facilities by public transport walking and cycling - Approaches 580 - percentage of all individuals at risk within 20 minutes of nearest strategic area	Yes	46%	32%	33%	33%	
	• Complete the Hall Lane gateway scheme	Mar-10							
	• Procure a development partner for Ropewalks: (i) official journal of the European Union (OJEU) entry (ii) procurement	Apr-09 Mar-10							
	• Great Homer Street district centre: (i) commence CPO process (ii) commence legals with the anchor tenant	Mar-10 Sep-09	NI 175d - Access to services and facilities by public transport walking and cycling - city centre - percentage of all individuals at risk within 20 minutes of nearest strategic area	Yes	65%	64%	65%	65%	
	• Northshore: (i) Scrutiny panel report and masterplan to executive members (ii) Commencement of the 'Growth point' programme phase 2	Jun-09 Jul-09	NI 175f - Access to services and facilities by public transport walking and cycling - Speke/Halewood - percentage of all individuals at risk within 20 minutes of nearest strategic area	Yes	20%	42%	43%	43%	
	• St. John's shopping centre refurbishment	Commences Jan-10							
	• Liverpool One: (i) Third phase sites open - 18, 19 and 20 Hanover Street, 11 Chavasse Park (ii) Planning permission for site at 21/22 Hanover Street (iii) Agree ground rent and the grant headlease to Grosvenor (iv) Reoccupation of former John Lewis store - negotiations with Grosvenor and Rapid Hardware Ltd	31-Dec-09 30-Sep-09 30-Apr-09 31-Dec-09							
	• Edge Lane Central report to executive board on development strategy	Apr-09							
	• District and local centre regeneration plan to members for consultation	Sep-09							
	• Revised masterplan for King's Dock	Sep-09							
	• Islington Regeneration Company (IRC) detailed planning application submitted for phase 1 off London Road	Sep-09							
	• Lime Street: (i) Demolition completed (ii) Landscaping	Apr-09 Mar-10							
	• Cruise liner terminal: (i) Management transfer (ii) Peel Holdings to effect port of call	Dec-09 Mar-10							
	• Agree targets for the payments of invoices by the council	Apr-09							
	• Agree a procurement plan to assist local businesses	Apr-09							

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	<ul style="list-style-type: none"> <li>• Draft Liverpool's core strategy development plan document.</li> <li>• Agree the World Heritage site supplementary planning document (SPD) and other applications to promote Northshore at Shanghai 2010</li> <li>• Explore the potential use of new financial instruments for regeneration and economic development</li> <li>• Agree the 2009/10 business plan for Enterprise-Liverpool</li> <li>• Agree the 2009/10 business plan for 2020 Liverpool</li> </ul>	<p>Mar-10</p> <p>Mar-10</p> <p>Mar-10</p> <p>Apr-09</p> <p>Apr-09</p>							
Promote enterprise, attract investment through developing the city's co-ordination and offer across the city region to provide scale, connectivity and sustainability of its economy	<ul style="list-style-type: none"> <li>• Agree target sectors and outputs for The Mersey Partnership's (TMP) 2009/10 inward investment plan</li> <li>• Agree the city region economic priorities and the actions in the multi-area agreement to be submitted to Government</li> </ul>	<p>Jun-09</p> <p>Apr-09</p>	NI 151 - overall employment rate (working age)	Yes	63.50%	66.5%	68%	62%	<p>Liverpool's local development framework</p> <p>Liverpool Vision's business plan</p> <p>Multi-area agreement</p>
Exploit the city's wider cultural advantage to attract and retain visitors, workers and residents	<ul style="list-style-type: none"> <li>• Agree the Shanghai Pavilion arrangements</li> <li>• Attend the Shanghai 2010 opening event</li> <li>• 2009/10 culture business plan agreed with the executive member, including grants and events programme</li> <li>• The culture strategy action plan 2009/10 agreed by Liverpool First</li> <li>• Tourism Improvement and Development Agency (IDeA) peer review completed and actions agreed</li> <li>• Tourism review by the Mersey Partnership (TMP), IDeA and the Merseyside local authorities agreed</li> <li>• Hold the UK core cities summit</li> </ul>	<p>Jun-09</p> <p>Nov-09</p> <p>Apr-09</p> <p>Apr-09</p> <p>May-09</p> <p>May-09</p> <p>Nov-09</p>	PBM0035 – total room nights sold in Liverpool (000's)	Yes	915.6	851	890	890	<p>Cultural strategy</p> <p>Mersey Partnership tourism strategy</p>

**Aim 2: Develop our communities**

**19 Aug** version

Lead executive members: Cllr. Marilyn Fielding, Cllr. Berni Turner

Lead executive director - Cath Green

Budget: £92.7m

Priority	Key actions for 2009/10 to advance priority	Proposed completion date	Performance measure	LAA PI	2008/09 out-turn	Outcome target			Referenced key strategic plans and principal delivery plans
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Provide sustainable communities through access to decent homes and best practice in environment management including, recycling, street cleansing and environmental enforcement against dereliction and environmental detractors.	<ul style="list-style-type: none"> <li>Implement the housing renewal delivery programme to reduce unsustainable stock across the city, make improvements to the sustainable stock and redevelop more appropriate housing</li> <li>Deliver year 1 of the Primary Care Trust (PCT) commissioned 'Healthy homes' programme, including 7,500 initial assessments, 1,500 housing and health and safety rating system inspections and enforcement to remove category one hazards</li> <li>Deliver the council's place shaping role by the delivery of the schemes that have received grant funding over the next 12 months and seek to develop further projects for future grant funding to the Homes and Community Agency (HaCA) to ensure a mix of housing to support sustainable communities</li> <li>Work with partners to improve the access to affordable housing across the city and the sub-region through:                             <ul style="list-style-type: none"> <li>- the enhancement of the Property Pool system</li> <li>- reviewing nomination agreements</li> </ul> </li> <li>Develop a housing multi-area agreement (MAA) that will be:                             <ul style="list-style-type: none"> <li>- submitted to Government</li> <li>- and formally agreed between the council and Government</li> </ul> </li> <li>Monitor and support the delivery of the registered social landlord (RSL) decent homes programme by collating data by RSLs on their performance towards achieving the 2010 target.</li> <li>Deliver the energy efficiency programme 2009/10 to support the action identified in the fuel poverty warm homes strategy</li> <li>Ensure that the new housing options service provides adequate focus on prevention of homelessness and rehousing of people in temporary accommodation so as to reduce the number of households in temporary accommodation to 130 by March 2010 and 93 by December 2010</li> <li>Deliver the disabled facility grant programme.</li> </ul>	Mar-10	RHZ0008 - void rate across all stock	No	6.8%	6.2%	6%	5.9%	Air quality management plan
		Mar-10	RHZ0023 - proportion of properties in council tax bands C to H in the inner core	No	8.2%	8%	8.4%	8.6%	Climate change strategy
		Mar-10	RHZ0024 - rate of social housing meeting the decent homes standard	No	74.60%	80%	85%	90%	Housing strategy 2009/11
		Dec-09	NI 154 - net additional homes provided	Yes	Available end of August 2009	2,234	1,950	2,350	Housing market renewal initiative (HMRI)
		Mar-10	NI 192 - percentage of household waste sent for reuse, recycling and composting	Yes	26.28%	30%	35%	40%	Liverpool city region housing strategy
		Apr-09	NI 195a - improved street and environmental cleanliness (levels of	Yes	15%	15%	13%	14%	Local transport plan
		Dec-09	NI 195b - improved street and environmental cleanliness (detritus)	Yes	15%	19%	16%	18%	Joint municipal waste strategy and inter-authority agreement sustainability plan
		Mar-10	NI 187a - tackling fuel poverty – percentage of people receiving income based benefits living in homes with a low energy efficiency rating	Yes	7%	-4% (200 properties)	-6% (300 properties)	TBC	Parks strategy
		Mar-10	NI 156 - number of households living in temporary accommodation	Yes	152	100	92	90	Private sector housing renewal strategy
		Mar-10	PPU0001a - air quality pollutant concentrations within air quality management area (AQMA) 1	No	N/A	51.31 ug.m3 (buses)	47.1 ug.m3 (buses)	42.89 ug.m3 (buses)	'Year of the environment' plan
		Mar-10	PPU0001b city centre - nitrogen dioxide (measured in ug/m3 micrograms per cubic metre) (LTP indicator)	No	N/A	52.72 ug/m3 (cars)	50.92 ug/m3 (cars)	49.11 ug/m3 (cars)	

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	<ul style="list-style-type: none"> <li>Implement the air quality management plan by               <ol style="list-style-type: none"> <li>completing the detailed assessment</li> <li>undertaking a consultation exercise</li> <li>submitting the draft air quality action plan to the Dept. for the Environment and Rural Affairs</li> </ol> </li> <li>Establish and embed the future management of the completed restoration project at Stanley Park and Sefton Park and Otterspool Promenade:               <ul style="list-style-type: none"> <li>Milestone 1 - complete Sefton contracts 1 and 2 (monuments and civils)</li> <li>Milestone 2 - open Stanley Park</li> <li>Milestone 3 - achieve green flag status for Otterspool Promenade</li> </ul> </li> <li>Increase recycling across all sectors of the community - residential, commercial, social - and reduce the overall volumes of waste produced at a city level.</li> <li>Identify 'Respect' week wards through consultation with members and partners using statistical evidence. Improve the delivery, co-ordination, communication and valuation capacity for successful weeks of action. Use high-profile sports people as positive role models during 'Respect' weeks of action.</li> <li>Develop and implement an environmental enforcement and education programme. Improve local environmental quality and public perception of the area by tackling residents who cause environmental blight.</li> <li>Implement the 'year of the environment 2009'.</li> <li>Display and publicise through libraries and sports centres, corporate messages, policies and commitments on sustainable communities, recycling, the green agenda, dates and times for 'Your community matters' events and district committee meetings.</li> </ul>	<p>Apr-09 Jun-09 Nov-09</p> <p>Apr-09</p> <p>May-09 Jul-09</p> <p>Mar-10</p> <p>By end of Mar-10</p> <p>Jun-09</p> <p>Dec-09 Mar-10</p>	BV 89 - the percentage of people satisfied with cleanliness standards	No	51%	61%	63%	65%	
Challenge crime and anti-social behaviour safeguarding young people from becoming perpetrators or victims.	<ul style="list-style-type: none"> <li>Implement the youth crime action plan</li> <li>Implement the new youth rehabilitation orders for young people</li> <li>Establish and monitor the Violent Crime Offender Management unit</li> <li>Deliver alcohol intervention programmes</li> <li>Establish and launch the disarm gun crime strategy</li> <li>Produce strategic intelligence assessment (SIA) data and monthly intel for safer, stronger communities neighbourhood partnership working groups</li> <li>Deliver the planned 2009/10 action programme</li> </ul>	<p>Mar-11</p> <p>Apr-09</p> <p>Mar-10</p> <p>Mar-10</p> <p>Jan-10</p> <p>Monthly</p> <p>Apr-09</p>	<p>NI 111 - first time entrants into the youth justice system aged 10 -17</p> <p>NI 19 - rate of proven re-offending by young offenders</p> <p>NI 15 - serious violent crime rate</p> <p>CSS0037 – number of ASB incidents reported per 1,000 population to the police</p>	<p>No</p> <p>Yes</p> <p>Yes</p> <p>Yes</p>	<p>580</p> <p>1.58</p> <p>1.23</p> <p>75.7</p>	<p>530</p> <p>1.62</p> <p>1.73</p> <p>117.6</p>	<p>520</p> <p>1.58</p> <p></p> <p>114.1</p>	<p>510</p> <p>1.54</p> <p></p> <p>102.7</p>	<p>14-19 area-wide strategy action plan</p> <p>Children and young people's plan</p> <p>Crime reduction action plan</p> <p>Youth justice board capacity and capability</p>

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	<ul style="list-style-type: none"> <li>• Deliver the planned 2009/10 gating programme</li> <li>• Deliver the anti-social behaviour reduction activities/interventions through the Liverpool Anti-Social Behaviour unit (LASBU) work programme.</li> <li>• Review the section 30 process (of the Anti-social Behaviour Act 2003) and evaluate the impact of the document on anti-social behaviour and crime and disorder levels</li> <li>• Complete a service review of Liverpool's Anti-Social Behaviour unit (LASBU) and implement and new focussed work programme</li> <li>• Establish tobacco and alcohol teams within Trading Standards</li> <li>• Undertake problem profiling of victims and perpetrators around hate crime and domestic violence.</li> <li>• Evaluate the IDVA (independent domestic violence advisor) service and Sanctuary Services for high-risk victims</li> <li>• Delivery of 'safe space' - plan in place</li> <li>• Review the impact of the new sexual assault referral centre in Liverpool city centre and assess the number of rape and sexual assault victims with access to quick and appropriate support.</li> <li>• Increase the levels of participation by children and young people in sport and physical activity</li> <li>• Review the impact of the advocacy service</li> </ul>	Apr-09	NI 32 - repeat incidents of domestic violence	Yes	28.7%	30%	27%	22%	capacity and capability plan
		Mar-10	NI 30 - re-offending rate of prolific and other priority offenders	Yes	34%	28%	Ratio of 1.31 GONW to confirm target	TBC GONW to confirm target	
		Aug-09	NI 29 - gun crime rate	Yes	0.42	0.63	0.6	0.55	
		Mar-09	NI 21 - percentage of people who strongly agree or tend to agree that the police and local authority are dealing with anti-social behaviour and crime in their area.	No	27.40%	TBC Awaiting place survey results and agreement with Government Office North West (GONW)			
		May-09	New PI - percentage of children participating in 5 hours of sport/physical activity per week	No	N/A	95%	100%	100%	
		Dec-09							
		Jan-10							
		May-09							
		Mar-10							
Increase peoples' sense of influence in decisions affecting their lives and communities through an open, fair and accountable neighbourhood driven processes	<ul style="list-style-type: none"> <li>• Deliver a neighbourhood partnership working programme in each neighbourhood management area. Develop strong links with all strategic issue partnerships (SIPs) and Liverpool First to ensure effective communication from 'Your community matters' events through to the strategic management at Liverpool First.</li> <li>• Launch a Locality team handbook to support the effective implementation of the 'Team around the school' (TAS) and Locality team models. Monitor the number of young people being supported through the common assessment framework (CAF) and the TAS/ Locality team arrangements on a termly basis</li> </ul>	Mar-10	NI 3 - civic participation in the local area	No	13.1	14%	15%	16%	Neighbourhood agreements
		Mar-10	NI 138 - satisfaction of people over 65 with both home and neighbourhood	No	76.1	78%	79%	80%	
		Mar-10	NI 4 - percentage of people who feel they can influence decisions in their locality	Yes	27%	29%	31%	No survey	
		Mar-10	NI 1 - percentage of people who believe people from different backgrounds get on well together in their local area	Yes	69.3%	71.40%	73.50%	No survey	

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	<ul style="list-style-type: none"> <li>• Develop young people's participation in setting priorities and commissioning provision for young people.</li> <li>• Work with the new youth offending institution (YOI) to develop effective education provision for young offenders</li> <li>• Continue to develop the quality of the curriculum offer in the Youth service and increase the number of young people obtaining accredited outcomes</li> <li>• Develop opportunities for communities, including people over 65, and consider other diversity and equality issues (e.g. disability), to engage in local decision-making, including the development of the 'Your community matters' events and participatory budgeting.</li> <li>• Implement the recommendations of the sustainable communities strategy 2009/24.</li> <li>• Develop provision across Liverpool City Council and its partners to provide neighbourhood-facing services by identifying the lead officers and the priorities for each service in each neighbourhood.</li> <li>• Pilot neighbourhood co-located safer community teams in south and north Liverpool.</li> <li>• Develop the approaches to community engagement, including participatory budgeting.</li> <li>• Produce a community cohesion plan in each neighbourhood.</li> <li>• Continue to service and support parks friends user groups and Liverpool parks' forum board <ul style="list-style-type: none"> <li>- milestone 1 - establish an office base for the forum board within Calderstones Park</li> <li>- milestone 2 - maintain green flag status for 14 parks plus an additional 2 parks</li> </ul> </li> </ul>	Apr-09	NI 5 - overall/general satisfaction with local area	No	71.2%	66%	66.50%	TBC	

**Aim 3: Empower our residents**                      **19 Aug version**

**Lead executive members:** Cllr. Keith Turner, Cllr. Ron Gould

**Lead executive director** - Stuart Smith

**Budget:** £221.8m

Priority	Key actions for 2009/10 to advance priority	Proposed completion date	Performance measure	LAA PI	2008/09 out-turn	Outcome target			Referenced key strategic plans and principal delivery plans	
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Ensure safeguarding and inclusion of the most needy and excluded groups in the city providing equality and real opportunity for improvement and enhanced quality of life	<ul style="list-style-type: none"> <li>• Monitor dedicated MARAC (multi-agency risk assessment conferences) cases and support monthly</li> <li>• Improve the retention of social workers in Safeguarding Support teams</li> <li>• Develop new models to personalise care services to adults to increase the numbers of vulnerable people supported to be independent</li> <li>• Further develop the alcohol strategy and the implementation of workstreams with partners and report progress to community safety</li> <li>• Develop robust quality assurance processes to ensure vulnerable adults are protected from harm.</li> <li>• Ensure that all children's centres implement an action plan with actions and targets for supporting the most excluded groups in accessing children's centre services. Monitor children's centre registrations, including active registrations.</li> <li>• Continue the reconfiguration of floating support for socially excluded groups to maintain people in their own homes.</li> <li>• Monitor the number of young people being supported through the common assessment framework (CAF) and the 'Team around the school' (TAS)/ Locality team arrangements and the quality of that support.</li> <li>• Increase the number of care leavers in suitable accommodation.</li> <li>• Increase young people's access to contraception, including long acting reversible contraception (LARC), through sexual health and community settings.</li> <li>• Service Review of Adult Social Care assessment and care management and investment in Adult OT (occupational therapy) to remove the backlog of 'standard assessments'.</li> </ul>	Mar-10	SAS 0001- turnover of social workers in Safeguarding Support teams	No	N/A	10%	10%	10%	Alcohol strategy	
		Mar-10								Crime and disorder reduction partnership plan
		Mar-10	FSU 001 number of children with a child protection plan	No	499	375	325	310	Homelessness strategy	
		Dec-10	FSU 0002 - number of children in care	No	861	825	800	790		
			SAS 0002 - number of referrals made to children' social care	No	N/A	6,196	6,196	6,196	Liverpool active city strategy (to 2010)	
		Dec-09	NI 142 - percentage of vulnerable people who are supported to maintain independent living	No	98.77%	95%	95%	95%	Local area agreement	
		Mar-10	PER 0001 - percentage of people on self-directed support achieving outcomes	No	N/A	65%	68%	70%	Neighbourhood agreements	
		Mar-10	NI 130 - social care clients receiving self-directed support (direct payments and individual budgets) – rate per 100,000 population	Yes	275 per 100,000 population	13.9% (580 per 100,000 population)	13.9% (1,255 per 100,000 population)	13.9% (1,300 per 100,000 population)	Older people strategy 2007/17	
		Mar-10	NI 135 - carers receiving needs assessment or review and a specific carer's service, or advice and information	No	20%	26%	26%	26%	Parenting strategy	
		Mar-10	NI 39 - Rate of hospital admissions per 100,000 for alcohol related harm	Yes	2,612 (data for 2007/08)	3,200	3,335	3,335	Supporting people strategy	
		Mar-10							Sustainable community strategy	
		Oct-09	IPP0010 - percentage of adult safeguarding referrals resulting in a positive outcome	No	N/A	50%	55%	60%		
			IPP0011 - percentage of adult safeguarding referrals resulted within target timescale	No	N/A	60%	65%	70%		
			NI 124 - people with long term condition supported to be independent and in control of their condition	Yes	77%	79%	81%	83%		

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			NI 132 Timeliness of social care assessment ( all adults)	No	65%	75%	80%	90%	
			NI 62 - stability of placements of looked after children: number of placements	Yes	14.4%	11.4%	9.9%	9%	

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Confront barriers to employment and training through lack of access, deprivation, discrimination and poor health to ensure provision of a highly skilled workforce.	<ul style="list-style-type: none"> <li>Concentrate JET (jobs, education and training) and Streets Ahead activity on the wards with 25% or more worklessness</li> <li>Target support to the most needy to reduce the number of young people aged 16-19 years not in education, employment or training (NEET).</li> <li>Ensure effective, outcome-based commissioning and contract monitoring for vulnerable adults receiving community support services</li> <li>Support lone parents back into work through joint-working between children's centres, the JET service and the Children and Families Information service</li> <li>Analyse data to maximise support to the most needy pupils to reduce the number of schools below floor targets for achievement at level 4 in both English and maths at key stage 2 by 50%</li> </ul>	Mar-10	NI 153 Working age people claiming out of work benefits in the worst performing neighbourhoods	Yes	33.4%	32.5%	31%	31%	Joint health and local authority commissioning strategy
		Mar-10	NI 81 Inequality gap in the achievement of a level 3 qualification by the age of 19	No	24.0%	21%	20.5%	20%	Liverpool/Merseyside city region employment and skills strategy
		Mar-10	NI 82 Inequality gap in the achievement of a level 2 qualification by the age of 19	No	19.0%	22%	21.5%	21%	
		Mar-10	NI 45 Young offenders' engagement in suitable education, training and employment	No	77.35%	80%	82.5%	82.5%	Local area agreement Multi-area agreement
		Nov-09	NI 58 - emotional health and behaviour of children in care	No	due Sept 2009	15	14	13	
			NI 101- looked after children achieving five A*-C GCSEs (or equivalent) at key stage 4 (including English and maths)	Yes	8%	12%	15%	19%	
		Developing first rate education and training from early years and further position Liverpool as a prime destination for post graduate retention	<ul style="list-style-type: none"> <li>Continue the focussed work with the primary and secondary priority attendance schools</li> <li>Achieve all Learning and Skills Council (LSC) agreed adult participation and success targets</li> <li>Implement new diploma lines in environment and land-based, hair and beauty, hospitality and business administration and finance as approved under gateway 2 and prepare proposals for humanities, science, languages and public services for gateway 4.</li> <li>Revise the 14 - 19 education plan. Work with partnerships through the partnership support and challenge process to prepare for introducing the commissioning of courses in 2010 and for the transfer of post-16 funding from the Learning and Skills Council to the local authority.</li> <li>Increase the number of schools graded as 'good' or 'outstanding' by Ofsted and categorised by the local authority as 'celebrate' schools.</li> </ul>	Mar-10	NI 87 Secondary school persistent absence rate	Yes	7.7%	5.5%	5%
Mar-10	NI 163 Proportion of population aged 19 – 64 for males and 19 – 59 for females qualified to at least Level 2 or higher			Yes	Available Nov 2009	65.7% (Based on APS 2010)	67.6% (Based on APS 2011)	67.6% (Dec 2011)	BSF strategic business plan
Dec-09	NI 164 Proportion of population aged 19-64 for males and 19-59 for females qualified to at least level 3 or higher			No	Available Oct 2009	43.86%	43.86%	43.86%	
Jul-10	NI 165 Proportion of population aged 19 – 64 for males and 19 – 59 for females qualified to at least Level 4 or higher			Yes	Available Nov 2009	23.4% (2010 APS)	24.4% (2011 APS)	2007 baseline +2.5%	
	NI 117 16 to 18-year-olds who are not in education, training or employment (NEET)			Yes	10.40%	9.9%	9.3%	9.3%	
Mar-10	NI 75 Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths			Yes	41.20%	45.3%	48.5%	50%	

Priority	Key actions for 2009/10 to advance priority	Proposed completion date	Performance measure	LAA PI	2008/09 out-turn	Outcome target			Referenced key strategic plans and principal delivery plans
						09/10	10/11	11/12	
	<p>•Strengthen the local authority management of EYFS: implement a three month 'breakthrough plan' that creates a more strategic approach to the deployment of resources leading to further gains in the quality of provision for EYFS across the maintained, private, voluntary and independent sectors.</p>	Dec-09	NI 72 Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy	Yes	41%	68.50%	68.50%	n/a	